



Corporate Governance Compliance Rating Report



Global Yatırım Holding A.Ş.

23 November 2020

Validity Period : 23.11.2020-23.11.2021

LIMITATIONS

This Corporate Governance Rating Report, issued by Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. for Global Yatırım Holding Anonim Şirketi A.Ş. is compiled in accordance with the criteria stated in CMB's Corporate Governance Directive, no II-17.1, printed on Official Gazette dated January 3rd 2014, numbered 28871; as well as CMB's board decisions taken at Board meeting dated 01.02.2013, no 4 / 105.

The criteria, established for the companies whose shares are traded at BIST, are organized separately as First Group, Second Group and Third Group companies and investment partnerships, taking into consideration the group distinctions stated by CMB's Corporate Governance Principles in Item 2 - Article 5 of directive no II-17,1 issued on Official Gazette no 28871, dated January 3, 2014.

The Rating Report issued by Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. is based on 53 copies of documents, data and files transmitted by the concerned firm electronically, including data open to general public and examinations made by our rating experts on site.

Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. has formulated its Ethical Rules according to the Banking Act, the CMB and BRSA Directives on the Operations of Rating Companies, generally accepted ethical rules of the IOSCO and OECD including generally accepted ethical customs, which is shared with the public through its Internet website (www.kobirate.com.tr).

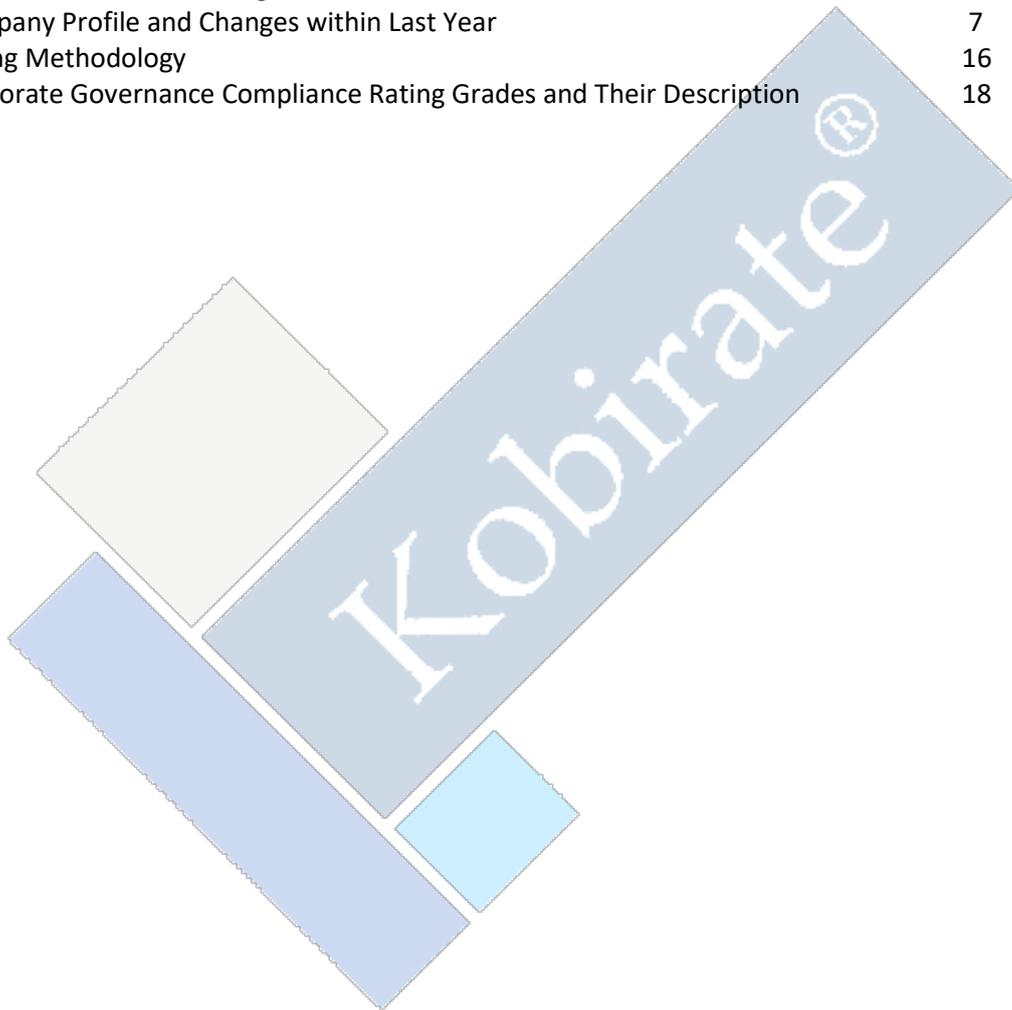
Although rating is an assessment based on numerous data, it is consequently the institutional opinion of Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. formed accordingly to the methodology disclosed.

The rating grade does not constitute a recommendation to purchase, to hold or to dispose any kind of borrowing instrument. KOBIRATE A.Ş. may not be held liable for any losses incurred or investments made to the company referring to this report.

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GLOBAL YATIRIM HOLDİNG
ANONİM ŞİRKETİ

BIST SECOND GROUP

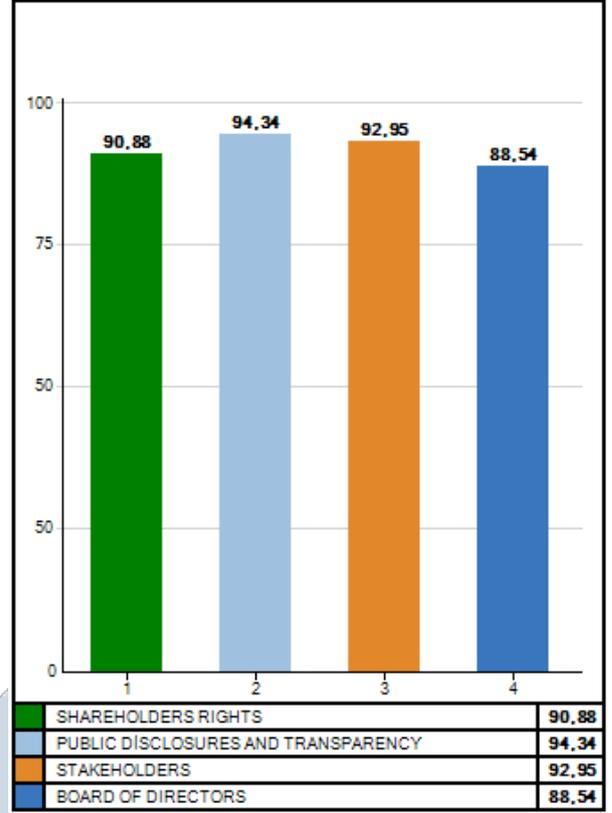
CMB CORPORATE GOVERNANCE
PRINCIPLES COMPLIANCE GRADE

9.12

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1. EIGHT PERIOD REVISED RATING RESULT AND REASONS FOR THE GRADE

The process of rating of compliance of **GLOBAL YATIRIM HOLDİNG A.Ş.** with the Corporate Governance Principles is concluded in accordance with the Corporate Governance Compliance Rating Methodology developed by Kobirate Uluslararası Kredi Derecelendirme ve Yönetim Hizmetleri A.Ş., through onsite examinations of the documents, interviews held with executives and persons involved, and of other reviews. Rating process has been conducted according to the CMB's Corporate Governance Principles directive no II-17,1 issued on Official Gazette no 28871, dated January 3, 2014.

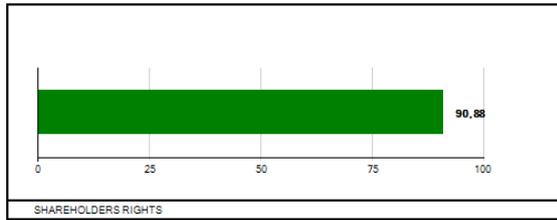
According to CMB Decision dated 09.01.2020 and numbered 4/54, **GLOBAL YATIRIM HOLDİNG A.Ş.** is on **BIST 2nd Group Companies** list. The Company has been rated by examination of 401 criteria specified in Corporate Governance Compliance Rating

Methodology developed by Kobirate Uluslararası Kredi Derecelendirme ve Yönetim Hizmetleri A.S for "BIST Second Group Companies". At the end of the rating process, which was conducted under the main headings of Shareholders, Public Disclosure and Transparency, Stakeholders and Board of Directors, revised Corporate Governance Compliance Rating Grade of **GLOBAL YATIRIM HOLDİNG A.Ş.** is determined as **9.12**.

This result signifies that **GLOBAL YATIRIM HOLDİNG A.Ş.** has largely achieved compliance with the CMB's Corporate Governance Principles. Internal control systems have been formed and although they are in need of few improvements, these controls are working. Possible risks for the company have largely been determined and they are kept under control. Rights of shareholders are being treated as they should be. Public Disclosure

and Transparency activities are at a good level. Rights of stakeholders are being treated fairly. The structure and mode of operation of Board of Directors are in compliance with corporate governance principles. There is need for some improvements in implementation for the sake of compliance with corporate governance principles, although they don't pose major risks.

For the section of **Shareholders**, **GLOBAL YATIRIM HOLDİNG A.Ş.**'s grade has been confirmed as **90.88**.



The grade confirmation in this section comes from the fact that Company's balanced and fair approach to shareholders continues.

Investor Relations Department comprises Investor Relations and Corporate Communication Director Aslı Gülhan SU ATA (License no: 204010/700378), Investor Relations Senior Analyst İsmail ÖZER (License No: 208800) and Corporate Communication Specialist Assistant Onat POLAT.

Director of Investor Relations Department, Aslı Gülhan SU ATA has been appointed as a member of Corporate Governance Committee with Board of Directors decision dated 17.09.2015, as required by CMB Communiqué No II.17-1. The appointment was disclosed with a Material Event Disclosure on 17.09.2015.

As it was at the previous rating, it has been determined that Investor Relations Department carries out its duties as a separate unit, relations with shareholders are conducted in a healthy fashion, preparations and announcements for General Assembly are made correctly and in time, General Assembly results are disclosed to public and there is no ban on voting by proxy.

Company's 2019 activities were discussed at the Ordinary General Assembly meeting on 29.06.2020. Announcements of the meeting were made on 03.06.2020. Financial statements, annual report and audit reports were all presented for examination of shareholders, 3 weeks before the General Assembly meeting.

It has been determined that the Ordinary General Assembly meeting on 29.06.2020 to discuss 2019 activities took place within the framework of CMB's Corporate Governance principles and other legal regulations.

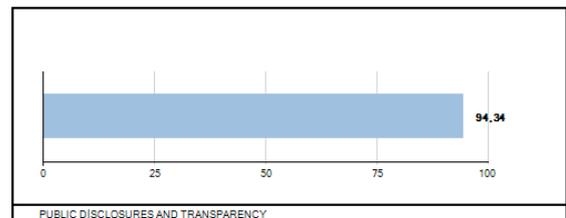
Investor Relations Department reports its activities to the Board of Directors three times a month.

It has been determined that the Company answers questions from shareholders and potential investors without delay and these answers are recorded.

Information on Dividend Distribution can be found at the end of this report under the heading of "ii-Dividend Distribution"

Article 3/2-D.2 of Articles of Association has been changed at the General Assembly meeting with unanimous vote during the rating period. Information about the change can be found at the end of this report under the heading of "i-Changes in Articles of Association".

Company's grade for the section of **Public Disclosure and Transparency** has been revised as **94.34**.



The grade has been increased because the Company continued to give information on independence declarations of independent Board members, important changes in

regulations that may affect Company activities, private or public audits carried out in the period and whether decisions of previous general assembly have been carried out or not. There have been no failures in this policy and no warnings or penalties took place.

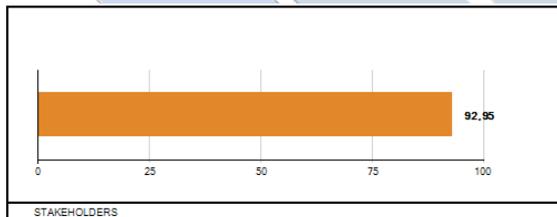
GLOBAL YATIRIM HOLDİNG A.Ş., carries out its disclosures within the scope of its Disclosure Policies, prepared by the Board of Directors, approved by General Assembly and disclosed to public.

Board of Directors has the authority and responsibility to monitor public disclosures and information. Director of Investor Relations Department, Group President for Financial Affairs and Finance and Chief Legal Consultant are also executives charged with implementation of Disclosure Policy.

Corporate website is used efficiently for disclosures to public and the information here is updated regularly.

Although there are some deficiencies in the annual report, its content provides sufficient information for shareholders.

Company's grade for the section of **Stakeholders** has been confirmed as **92.95**.



The Corporate Governance Principles describe the Stakeholders as an individual, organization or interest group as employees, creditors, customers, suppliers, trade unions and various non-governmental organizations having an interest in attainment of company's objectives or in its operations. It has been concluded that the Company respects stakeholders' rights specified in regulations and mutual agreements. The impression is that in case of lack of any regulation, the company protects stakeholders' rights within the scope of

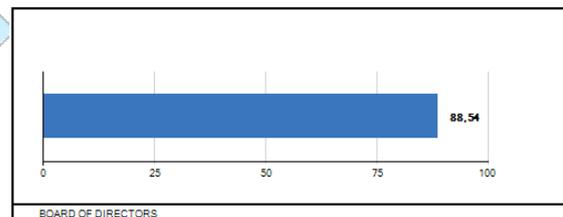
goodwill rules and company's reputation. It has been observed that many internal regulations were prepared to this end.

At the Board meeting dated 30.04.2020, No 1004, it was decided to take precaution to fight COVID-19 pandemic in order to protect health of employees and their families and not to put them in danger, in addition to the precautions taken by the Government. These precautions included, "temporarily cutting/stopping weekly work hours in the Company, taking all health and hygiene precautions in the office and continuing ongoing disinfection applications."

179 training hours were provided for employees in 2019. However, planned training programs did not take place in 2020 due to the COVID-19 pandemic. It has been learned that training programs in 2019 were on safety at work and personal development.

Company continues to support Social Responsibility Projects. At the 2019 Ordinary General Assembly meeting on 29.06.2020 it was disclosed that TRY 2,435,806 was spent on aid and donations in 2019 and upper limit of TRY 3,000,000 for donations, which was determined at previous General Assembly meeting was maintained for 2020.

GLOBAL YATIRIM HOLDİNG A.Ş.'s grade for the section of **Board of Directors** has been revised as **88.54**.



A separate Nomination and Remuneration Committee, functions of which was carried out by the Corporate Governance Committee before, was established; its job description was made, and the Committee started to work in 2020. This is the most important reason for the grade increase in this section.

By the strategic decisions it takes, the Board manages and represents the company keeping the risk, growth and return balance with paying attention to company's long-term interest in particular under a reasonable and prudent risk management approach. It is our impression that Board of Directors has a leading role in keeping communication channels open between the Company and shareholders and in solving possible disagreements.

Structure of Board of Directors is in compliance with principles. Board of Directors has 7 (seven) members. 3 (three) of them are non - executive and 4 (four) of them are executive members. 2 (two) of the non - executive members are independent. Board of Directors convenes frequent enough to implement its duties efficiently. It held 22 (twenty-two) meetings in 2019 and 24 (twenty-four) in 2020 as of end of September.

In 2019, Corporate Governance Committee held 4 (four), Audit Committee 4 (four) and Early Detection of Risk Committee 6 (six) meetings. In 2020, as of this report's date, Corporate Governance Committee held 3 (three), Audit Committee 3 (four), Early Detection of Risk Committee 6 (six) meetings and Nomination and Remuneration Committee 1 (one) meeting.

Board of Directors and Committees formed under Board of Directors generally convened in electronic environment in 2020 because of the COVID-19 pandemic.

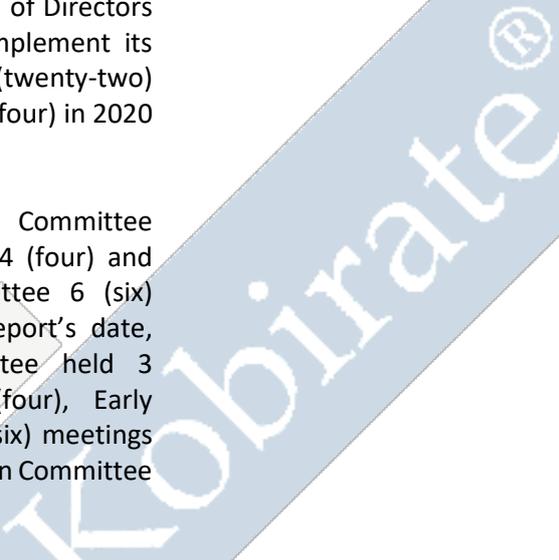
"Woman Member of Board Target Policy", which was prepared in previous rating period and approved by the Board of Directors continues to be implemented.

With this policy the Company targets to have 25 % rate for woman Board members within five years, to review progress on this subject and report it annually.

However, no review has been conducted so far about the progress in achieving targets of

"Woman Member of Board Target Policy" at Board meetings.

Information about the establishment of committees can be found on page 8, in the Company Profile Section.



2. COMPANY PROFILE AND CHANGES WITHIN LAST YEAR

a. Company Profile



Company Name:	Global Yatırım Holding A.Ş.
Company Address:	Rihtim Caddesi No: 51 Karaköy 34425 İSTANBUL
Company Phone:	(0212) 2446000
Company Fax No:	(0212) 2446161
Company Website:	www.globalyatirim.com.tr
Incorporation Date:	01.06.1990
Trade Registry No:	İstanbul-265814
Paid in Capital:	325.888.409,93 TL
Line of Business:	Investment Holding
Company's Sector:	Port management, energy, real estate, non - banking financial services

Company's Representatives in Charge of Rating:

Aslı Gülhan SU ATA

Investor Relations and Corporate Communication Director

İsmail ÖZER

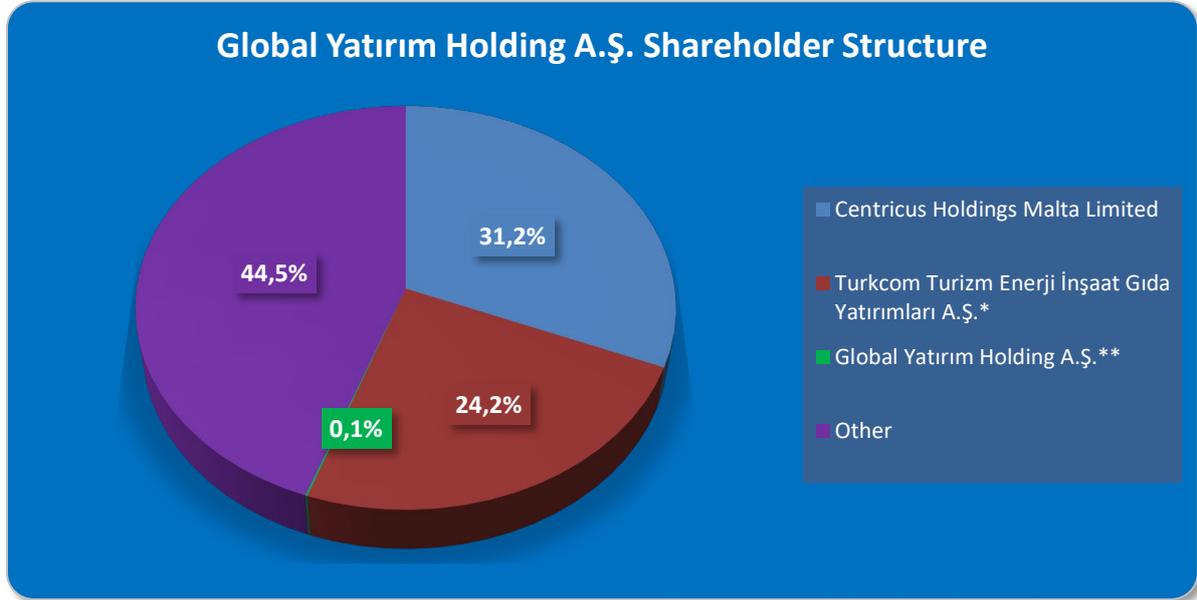
Investor Relations, Senior Analyst

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(0212) 2446000

Real and Corporate Persons with 5 % or more Direct Shares in the Capital or with Voting Rights

(As of 17.11.2020)



Source: www.globalyatirim.com.tr

Shareholder Name	Share (TL)	Share %
Centricus Holdings Malta Limited*	101.826.967	31,2
Turkcom Tur. Enerji İnş. Gıda Yat. A.Ş.	78.796.525	24,2
Global Yatırım Holding A.Ş.**	195.077,47	0,1
Other	145.069.840,46	44,5
Total	325.888.409,93	100,00

Source: www.globalyatirim.com.tr

* Turkcom Turizm Enerji İnşaat Gıda Yatırımlar A.Ş., owned by Mehmet Kutman

** Shares repurchased by the Company, within the framework of repurchasing program.

For current shareholder information you can read Material Event Disclosures at www.kap.org.tr.

Board of Directors

Name/ Surname	Title	Executive/ Non - Executive
Mehmet KUTMAN	Chairman of Board of Directors	EXECUTIVE
Erol GÖKER	Deputy Chairman of Board of Directors	EXECUTIVE
Ayşegül BENSEL	Member of Board of Directors	EXECUTIVE
Serdar KIRMAZ	Member of Board of Directors	EXECUTIVE
Dalınç ARIBURNU	Member of Board of Directors	NON - EXECUTIVE
Shahrokh BADIE	Independent Member of Board of Directors	NON - EXECUTIVE
Oğuz SATICI	Independent Member of Board of Directors	NON - EXECUTIVE

Top Management

Name / Surname	Title
Mehmet KUTMAN	Chairman of Board/ General Manager
Ferdağ ILDIR	Financial Affairs and Finance Group President
Uğur AYDIN	Chief Legal Counselor
Çağrı KUTLU	Treasury Director
Aslı Gülhan SU ATA	Investor Relations and Corp. Comm. Director
Murat ENGİN	IT Group Director
Göknil AKÇA	HR Group Director
Mehmet Ali DENİZ	Strategic Planning, M&A Director

COMMITTEES FORMED WITHIN BOARD OF DIRECTORS

AUDIT COMMITTEE

Member Name / Surname	Title
Oğuz SATICI	Chairman / Independent Member of Board
Shahrokh BADIE	Member / Independent Member of Board

CORPORATE GOVERNANCE COMMITTEE

Member Name / Surname	Title
Oğuz SATICI	Chairman / Independent Member of Board
Ayşegül BENSEL	Member / Member of Board
Serdar KIRMAZ	Member / Member of Board
Adnan NAS	Member / Member of Board
Aslı Gülhan SU ATA	Member / Investor Relations and Corp. Comm. Director

EARLY DETECTION OF RISK COMMITTEE

Member Name / Surname	Title
Oğuz SATICI	Chairman / Independent Member of Board
Ercan Nuri ERGÜL	Member
Ayşegül BENSEL	Member / Member of Board
Serdar KIRMAZ	Member / Member of Board
Adnan NAS	Member / Board Consultant

NOMINATION AND REMUNERATION COMMITTEE

Member Name / Surname	Title
Oğuz SATICI	Chairman / Independent Member of Board
Ercan Nuri ERGÜL	Member
Ayşegül BENSEL	Member / Member of Board
Serdar KIRMAZ	Member / Member of Board
Göknil AKÇA	Member / HR Group Director

Investor Relations Department

Name / Surname	Title	Contact Info
Aslı Gülhan SU ATA	Investor Relations and Corp. Comm. Director	0212 244 60 00 investor@global.com.tr
İsmail ÖZER	Investor Relations Senior Analyst	0212 244 60 00 investor@global.com.tr
Onat POLAT	Corporate Communication Specialist Assistant	0212 244 60 00 investor@global.com.tr

Balance-Sheet Comparison of Company's and Subsidiaries' Certain Selected Items

	2019/12(000)	2020/09(000)	Change %
Total Assets	7.056.432	9.665.418	36,97
Short Term Liabilities	1.579.021	2.109.509	33,60
Long Term Liabilities	3.959.455	5.909.062	49,24
Paid in Capital	325.888	325.888	-
Equity	1.517.957	1.646.847	8,49

Source: Global Yatırım Holding A.Ş. and subsidiaries 30.09.2020 9 Months Midterm Annual Report

Comparison of Profit / Loss Statement of Company's and Subsidiaries' Certain Selected Items

	2019/09(000)	2020/09(000)	Change %
Net Sales	1.083.721	1.223.365	12,89
Before Finance Income/(Expense)	135.783	(74.777)	-155,07
Operational Profit/Loss	(97.599)	(565.801)	-479,72
EBITDA	425.844	249.960	-41,30
Net Period Profit/(Loss) *	(86.309)	(318.504)	-269,03

Source: Global Yatırım Holding A.Ş. and subsidiaries 30.09.2020 9 Months Midterm Annual Report

***It shows profit / loss figures of Main Partnership**

Company's Investments in Subsidiaries and Equity (17.11.2020)

<i>Subsidiaries and Affiliated Companies</i>	<u>Line of Business</u>	<u>Company's Share in the Capital (%)</u>	<u>Nature of Relationship with the Company</u>
Global Liman İşletmeleri A.Ş.	Port Investments	62,54	Subsidiary
Ege Liman İşletmeleri A.Ş.	Port Management	45,34	Affiliated Company
Bodrum Yolcu Limanı İşletmeleri A.Ş.	Port Management	37,52	Affiliated Company
Ortadoğu Antalya Liman İşletmeleri A.Ş.	Port Management	62,53	Subsidiary
Port of Adria JSC-Bar (Bar Limanı)	Port Management	39,51	Affiliated Company
Cruceros Malaga, SA ("Malaga Port")	Port Management	38,77	Affiliated Company
Global Ports Holding B.V.	Port Investments	100,00	Subsidiary
Global Ports Holding Plc	Port Investments	62,54	Subsidiary
Global Ports Europe B.V ("Global BV")	Port Investments	62,54	Subsidiary
Global Ports Melita Ltd.	Port Investments	62,53	Subsidiary
Valetta Cruise Port PLC ("VCP")	Port Management	34,77	Affiliated Company
Creuers del Port de Barcelona, S.A. ("Creuers")	Port Management	38,77	Affiliated Company
Barcelona Port Investments, S.L ("BPI")	Port Investments	38,77	Affiliated Company
Port Operation Holding S.r.l	Port Investments	62,54	Subsidiary
Ravenna Terminal Passeggeri S.r.l.	Port Management	62,54	Subsidiary
Cagliari Terminali Passeggeri S.r.l.	Port Management	44,34	Affiliated Company
Catania Terminali Passeggeri S.r.l.	Port Management	38,90	Affiliated Company
Global Ports Netherlands B.V.	Port Investments	62,54	Subsidiary
Zadar International Ports Operations d.o.o.	Port Management	62,54	Subsidiary
Travel Shopping Limited	Tourism Management	31,30	Affiliated Company
Global Ports Mediterranean S.L.	Tourism Management	62,54	Subsidiary
GPH Antigua Ltd.	Port Management	62,54	Subsidiary
Nassau Cruise Port Ltd.	Port Management	30,64	Affiliated Company
GPH Americas Ltd.	Port Investments	62,54	Subsidiary
GPH Bahamas Ltd.	Port Investments	62,54	Subsidiary
Global Ports Destination Services Ltd. (UK)	Port Services	62,54	Subsidiary
Global Depolama A.Ş.	Warehousing	62,53	Subsidiary
Balearic Handling S.L.A.	Port Services	31,90	Affiliated Company

<i>Subsidiaries and Affiliated Companies</i>	<u>Line of Business</u>	<u>Company's Share in the Capital (%)</u>	<u>Nature of Relationship with the Company</u>
Shore Handling S.L.A.	Port Services	31,90	Affiliated Company
Consus Enerji İşletmeciliği ve Hizmetleri A.Ş.	Energy Investments	100,00	Subsidiary
Tres Enerji Hizmetleri Sanayi ve Ticaret A.Ş.	Energy Production	95,83	Subsidiary
Mavibayrak Enerji Üretim A.Ş.	Electricity Production	100,00	Subsidiary
Mavibayrak Doğu Enerji Üretim A.Ş.	Electricity Production	100,00	Subsidiary
Doğal Enerji Hizmetleri San. Ve Tic. A.Ş.	Electricity Production	100,00	Subsidiary
Global Biyokütle Yatırımları A.Ş.	Energy Investments	100,00	Subsidiary
Consus Energy Europe BV	Energy Investments	100,00	Subsidiary
Global Africa Power Investments	Energy Investments	100,00	Subsidiary
Glowi Energy Investments Limited	Energy Investments	100,00	Subsidiary
Glozania Energy Investments Limited	Energy Investments	100,00	Subsidiary
Barsolar D.O.O.	Energy Production	51,00	Subsidiary
Ra Güneş Enerjisi Üretim San. ve Tic. A.Ş.	Electricity Production	100,00	Subsidiary
Naturelgaz Sanayi ve Tic. A.Ş.	Compressed Natural Gas Sales	95,50	Subsidiary
Naturel Doğal Gaz Yatırımları A.Ş.	Gas Fuels Trade	100,00	Subsidiary
Straton Maden Yatırımları ve İşletmeciliği A.Ş.	Mine Management	97,69	Subsidiary
Tenera Enerji Tic. A.Ş.	Electricity and Natural Gas Trade	100,00	Subsidiary
Edusa Atık Bertaraf Geri Kazanım ve Depolama San. ve Tic. A.Ş.	Energy Production	100,00	Subsidiary
Dağören Enerji A.Ş.	Electricity	70,00	Subsidiary
Ardus Gayrimenkul Yatırımları A.Ş.	Real Estate Investments	100,00	Subsidiary
Global Ticari Emlak Yatırımları A.Ş.	Real Estate Investments	100,00	Subsidiary
Pera Gayrimenkul Yatırım Ortaklığı A.Ş.	Real Estate Investments	8,17	Affiliated Company
Rıhtım51 Gayrimenkul Yatırımları A.Ş.	Real Estate Investments	100,00	Subsidiary
Global Menkul Değerler A.Ş.	Intermediary Services	75,00	Subsidiary
Global MD Portföy Yönetimi A.Ş.	Portfolio Management	75,00	Subsidiary
Global Sigorta Aracılık Hizmetleri A.Ş.	Insurance Agency	100,00	Subsidiary
Güney Madencilik İşletmeleri A.Ş.	Mine Management	100,00	Subsidiary
Tora Yayıncılık A.Ş.	Publishing	100,00	Subsidiary
Sem Yayıncılık A.Ş.	Publishing	65,00	Subsidiary
Maya Turizm Ltd.	Tourism Investments	54,08	Subsidiary
Randa Denizcilik San. ve Tic. Ltd. Şti.	Marine Equipment Trade	62,53	Subsidiary
Adonia Shipping Limited	Ship Management	99,93	Subsidiary
Global Gemicilik ve Nakliyat Hizmetleri A.Ş.	Marine Investments and Management	61,29	Subsidiary
Vinte Nova	Financial Investments	99,93	Subsidiary
Global Financial Products Ltd.	Financial Investments	100,00	Subsidiary

<i>Subsidiaries and Affiliated Companies</i>	<i>Line of Business</i>	<i>Company's Share in the Capital (%)</i>	<i>Nature of Relationship with the Company</i>
Vespa Enterprises (Malta) Ltd.	Financial Investments	99,93	Subsidiary
Aristaeus Limited	Financial Investments	100,00	Subsidiary
Sümerpark Gıda İşletmeciliği A.Ş.	Food Management	100,00	Subsidiary
Rainbow Tech Ventures Limited	Financial Investments	100,00	Subsidiary
Rainbow Holdings Worldwide Limited	Financial Investments	100,00	Subsidiary
Lisbon Cruise Terminals ("Lizbon Limanı")	Port Management	28,89	Ö.Y.D.T*
Singapur Limanı	Port Management	15,51	Ö.Y.D.T*
Venezia Investimenti SRL	Port Management	15,64	Ö.Y.D.T*
La Spezia Cruise Facility S.c.a.r.l	Port Management	17,82	Ö.Y.D.T*
Axel Corporation Grupo Hotelero, S.L.	Tourism Investments	35,00	Ö.Y.D.T*
IEG Kurumsal Finansman Danışmanlık A.Ş. (IEG)	Corp. Fin. Consultancy	37,50	Ö.Y.D.T*
Goulette Cruise Holding Ltd. (UK)	Port Investments	31,27	Ö.Y.D.T*
Pelican Peak Investment Inc.	Entertainment Investments	6,70	Ö.Y.D.T*
1121438 C.C. LTD	Entertainment Investments	7,96	Ö.Y.D.T*
İstanbul Portföy Yönetimi A.Ş.	Portfolio Management	26,60	Ö.Y.D.T*

Source: Global Yatırım Holding A.Ş. (17.11.2020)

***Investments Valued Through Equity Method**

The Bottom and Peak Closing Values of Company's Shares traded on the BIST between 14.11.2018-14.11.2019

<i>Bottom</i>	<i>Peak</i>
2,21 (23.03.2020)	7,38 (21.10.2020)

Source: GYH Investor Relations Department & Thomson Reuters Eikon

Markets in which the Capital Market Instrument is Quoted and Indexes in which the Company is Included

Markets in which Company's Capital Market Instrument is Quoted

MAIN MARKET / OUTRIGHT PURCHASES AND SALES MARKET-(AMONG QUALIFIED INVESTORS)

Indexes in which the Company is Included

BIST CORPORATE GOVERNANCE / BIST ALL-100 / BIST SUSTAINABILITY / BIST İSTANBUL / BIST MAIN / BIST ALL / BIST FINANCIAL / BIST HOLDİNG AND INVESTMENT

Source: www.kap.gov.tr

b. Changes within Last Year:

i. Changes in the Articles of Association

Company's Articles of Association has been revised and Article 3/2-D.2 has been changed as below. The change was accepted at Company's 2019 Ordinary General Assembly meeting on 29.06.2020.

PREVIOUS TEXT	NEW TEXT
<p>AIM AND SUBJECT</p> <p>Article 3/2-D.2 Company can issue any and all kinds of bills, financing bonds, profit and loss sharing certificates and any similar debt instruments together with any Capital markets instruments accepted by the Capital Market Board, for sale to natural and legal persons, in – within the framework of legal articles – and out – by getting necessary permissions – of the country, as per the provisions of the Turkish Commercial Code (TCC), Capital Market Law (CMLw.) and other applicable legislation. The Board of Directors shall be authorized to determine to issue all kinds of bills in accordance with Capital Market Board regulations, in addition to the conditions which they will be subject to and the rights they will grant, within scope of regulations.</p>	<p>AIM AND SUBJECT</p> <p>Article 3/2-D.2 Holding can issue any and all kinds of bills, financing bonds, profit and loss sharing certificates and any similar debt instruments, together with any capital markets instruments accepted by the Capital Market Board, for sale to natural and legal persons, in and out of the country, as per the provisions of the Turkish Commercial Code (TCC), Capital Market Law (CMLw.) and other applicable legislation. The Board of Directors shall be authorized to determine to issue all kinds of bills, financing bonds and any similar debt instruments, together with any capital markets instruments, in addition to the conditions which they will be subject to and the rights they will grant, within scope of the applicable rules and regulations.</p>

ii. Dividend Distribution

At the 2019 Ordinary General Assembly Meeting on 29.06.2020, the Assembly was informed that as solo / legal financial statements – prepared in accordance with Tax Method Law and Turkish Commercial Code – and consolidated financial statements – prepared in compliance with CMB regulations – about the year ending 31.12.2018 had both losses, there would be no distribution of dividend.

iii. Policies and Internal Regulations

“Policy on the Protection and Processing of Personal Data” was unanimously approved at the Board of Directors meeting dated 18.06.2020, No 1011 and put into implementation.

There have been no changes in other Company policies prepared within the scope of Corporate Governance Principles during the rating period.

iv. Management and Organization

At the 2019 Ordinary General Assembly Meeting on 29.06.2020, Previous Board Members Mehmet KUTMAN, Erol GÖKER, Ayşegül BENSEL, Serdar KIRMAZ, Oğuz SATICI, Dalınç ARIBURNU and Shahrokh BADIE were re – elected. In compliance with Corporate Governance Regulations, Shahrokh BADIE and Oğuz SATICI will serve in the Board of Directors as Independent members.

With its Material Event Disclosure dated 02.07.2020, the Company disclosed that;

Mehmet Kerem ESER, who was the Group President Responsible for Financial Affairs and Finance, left his job on 30.06.2020 and it was decided that Ercan Ergül, who has been a Board Member at Group companies, to replace him temporarily until 01.09.2020. Ferdağ ILDIR, who has been Financial Affairs Director at Global Ports Holding would take over the position on 01.09.2020.



3. RATING METHODOLOGY

The Corporate Governance Compliance Rating is a system which audits whether or not the firm's management structures and management styles, the arrangements for shareholders and stakeholders and the process of informing in transparency and accuracy are performed in accordance with the modern corporate governance principles and which assigns a grade corresponding to the existing situation.

Organization for Economic Co-operation and Development (OECD) established a working group in 1998 in order to assess member countries' opinions on corporate governance and to prepare some non – binding principles.

The fact that principles are open to change in time was also accepted at this work. Although at first these principles were focused on the companies whose shares were quoted in stock exchange, it was emphasized by OECD that it would be also useful to implement these principles in public enterprises and companies whose shares were not quoted in stock exchange.

In 1999, OECD Corporate Governance Principles were approved at the OECD Meeting of Ministers and published. Since then, these principles have been regarded as international references for the decision – makers, investors, shareholders, companies and stakeholders throughout the world.

Since their approval, these principles kept the concept of corporate governance on the agenda and became guidelines for the laws and regulations in OECD members, as well as other countries.

There are four basic principles of corporate governance in OECD Corporate Governance Principles. These are: fairness, transparency, accountability and responsibility.

Turkey has been closely monitoring these developments. A working group, established within TUSIAD in 2001, prepared the guide,

titled, "Corporate governance: The best implementation code". Then CMB issued "Capital Market Board Corporate Governance Principles" in 2003 and updated it in 2005, 2010, 2012, 2013 and 2014, according to international developments in this field.

Obligation to comply with CMB's Corporate Governance Principles, based on the principle of "implement or disclose", and to declare it became part of companies' lives in 2004. Putting the Declaration of Compliance to Corporate Governance in the annual reports became obligatory the following year.

The principles are grouped under four main headings namely: the Shareholders, Public Disclosure and Transparency, Stakeholders and the Board of Directors.

The Corporate Governance Compliance Rating Methodology has been prepared by Kobirate A.Ş. for companies whose shares are traded on BIST, banks, investment partnerships and non – quoted companies.

The methodology takes into consideration the criteria stated in CMB's Corporate Governance Directive, no II-17.1, dated January 3rd 2014; as well as CMB's board decisions taken at Board meeting dated 01.02.2013, no 4 / 105.

In this analysis, the full compliance of work flow and analysis technique with Kobirate A.Ş.'s Ethical Rules is considered.

In the process of rating, **401** different criteria are considered to measure the compliance of BIST third group firms with the corporate governance principles.

Such criteria are translated into the Kobirate A.Ş.'s unique Corporate Governance Rating Questionnaire.

According to CMB's memorandum dated 12.04.2013 and numbered 36231672-410.99 (KBRT)-267/3854, the following rates are

applied in the new Corporate Governance Compliance Rating:

Shareholders 25 %

Public Disclosure and Transparency 25 %

Stakeholders 15 %

Board of Directors 35 %

CMB has sent its notification dated 19.07.2013 and numbered 36231672-410.99 (KBRT) 452, on CMB decision dated 01.02.2013 and numbered 4/105 to our company, which required adding new questions into the methodology in order to ensure that good corporate governance principles, which go beyond meeting the minimum requirements of CMB issued good corporate governance principles – bringing 85 % of full points at most – will be included in the rating grade.

The 2014/2 revised corporate governance compliance rating methodology, created by our company, is restricted if the minimum conditions of corporate governance principles – declared in CMB notification of Corporate Governance dated 03.01.2014 – are met and all criteria is evaluated within same category. In this case all criteria are restricted to 85 % of the full points that the related criterion would get in that subsection. As the company applies and internalizes the criteria stated in corporate governance principles and our company finds out other good corporate governance criteria complied and practiced by the company; our rating system completes the section ratings to 100.

The grade to be assigned by the Corporate Governance Rating Committee to the firm ranges between 0-10. In this scale of grade, “10” points mean excellent, full compliance with CMB’s Corporate Governance Principles while grade “0” means that there is unsatisfactory compliance with CMB’s Corporate Governance Principles in the existing structure.

4. KOBİRATE ULUSLARARASI KREDİ DERECELENDİRME VE KURUMSAL YÖNETİM HİZMETLERİ
A. Ş. CORPORATE GOVERNANCE RATING GRADES AND DESCRIPTIONS

GRADE	DEFINITIONS
<p style="text-align: center;">9–10</p>	<p>The Company achieved a substantial compliance with to the Corporate Governance Principles issued by the Capital Market Board. Internal control systems are established and are operational. Any risks to which the Company might be exposed are recognized and controlled effectively. The rights of the shareholders are impartially taken care of. The level of public disclosure and transparency are high. Interests of the stakeholders are fairly considered. The structure and the working conditions of the Board of Directors are in full compliance with the Corporate Governance Principles. The Company is eligible for inclusion in the BIST corporate governance index.</p>
<p style="text-align: center;">7–8,9</p>	<p>The Company complied considerably with the Corporate Governance Principles issued by the Capital Market Board. Internal control systems are in place, and operational, although some improvements are required. Potential risks, which the Company may be exposed are identified and can be managed. Benefits of the shareholders are fairly taken care of. Public Disclosure and transparency are at high levels. Interests of the stakeholders are equitably considered. Composition and operational conditions of the Board comply with the Corporate Governance Principles. Some improvements are needed in compliance with the Corporate Governance Principles even though they do not constitute serious risks. The company is eligible for inclusion in the BIST Corporate Governance Index.</p>
<p style="text-align: center;">6–6,9</p>	<p>The Company has moderately complied with the Corporate Governance Principles issued by the Capital Market Board. Internal Control systems at moderate level have been established and operated, however, improvement is required. Potential risks that the Company may be exposed are identified and can be managed. The interests of the shareholders are taken care of although improvement is needed. Although public disclosure and transparency are taken care of, there is need for improvement. Benefits of the stakeholders are taken care of but improvement is needed. Some improvement is required in the structure and working conditions of the Board. Under these conditions, the Company is not eligible for inclusion in the BIST Corporate Governance Index.</p>

GRADE	DEFINITIONS
4-5,9	<p>The Company has minimum compliance with the Corporate Governance Principles issued by the Capital Market Board. Internal control systems are in place at a minimum level, but are not full and efficient. Potential risks that the company is exposed to are not properly identified and are not under control. Substantial improvements are required to comply with the Corporate Governance Principles in terms of the benefits of both the shareholders and stakeholders, public disclosure, transparency, the structure and working conditions of the Board. Under the current conditions, the Company is not eligible to be listed in the BIST Corporate Governance Index.</p>
< 4	<p>The Company has failed to comply with the Corporate Governance Principles issued by the Capital Market Board. It also failed to establish its internal control systems. Potential risks that the company might be exposed are not identified and cannot be managed. The company is not responsive to the Corporate Governance Principles at all levels. There are major weaknesses in the interest of the shareholders and the stakeholders, public disclosure, transparency. Structure and working conditions of the Board appear to be at a level that might cause the investor to incur material losses.</p>

